



Government of **Western Australia**  
Department of **Health**

# Pilot WA Public Health Officer Training Program

## Curriculum Framework

See appendix for performance criteria for each competency area.

Competency Area	Competency Element
<b>1. PROFESSIONAL PRACTICE</b>	1.1 Actively participates in the WA Public Officer Health Training Program 1.2 Demonstrates an understanding of the Australian and WA health systems 1.3 Demonstrates ethical approaches in population health practice 1.4 Consults with stakeholders in a range of settings 1.5 Prepares reports and articles to a standard acceptable for publication 1.6 Provides timely, high-level advice including briefings and government correspondence 1.7 Presents in a range of formal settings including executive-level meetings 1.8 Uses current and emerging technology to support public health practice
<b>2. MANAGEMENT AND LEADERSHIP</b>	2.1 Supports the development and implementation of strategic or operational plans 2.2 Manages and leads a project 2.3 Supports procurement processes, including the requirements and constraints of contract negotiation 2.4 Understands the financial management of projects or activities
<b>3. EPIDEMIOLOGY</b>	3.1 Applies epidemiological principles and methods to study design 3.2 Manages existing or new data collections 3.3 Analyses epidemiological data 3.4 Establishes, evaluates, or uses monitoring or surveillance systems 3.5 Disseminates epidemiological findings 3.6 Uses qualitative methods in conjunction with epidemiological to investigate public health issues
<b>4. COMMUNICABLE DISEASES</b>	4.1 Appraises evidence concerning communicable diseases and their control 4.2 Supports the accurate surveillance of communicable diseases 4.3 Supports communicable disease outbreak responses 4.4 Works collaboratively to control communicable diseases
<b>5. RISK ASSESSMENT AND MANAGEMENT, INCLUDING EMERGENCY MANAGEMENT</b>	5.1 Identifies potential or existing hazards that relate to life, health, or the environment 5.2 Assesses the health-related risk to the population 5.3 Supports the management of health-related risk 5.4 Communicates the risk to inform the organisation, the public, and stakeholders
<b>6. POLICY</b>	6.1 Demonstrates an understanding of the role of public policy in promoting the health of the population 6.2 Reviews current policy to inform future policy and practice 6.3 Contributes to the development of policy or guidelines 6.4 Implements a policy or guideline
<b>7. HEALTH PROMOTION AND PREVENTION</b>	7.1 Demonstrates an understanding of health promotion principles, methods, and settings 7.2 Analyses an issue to inform the development of prevention or health promotion policy or programs considering the determinants of health 7.3 Supports implementation of evidence-informed prevention and health promotion approaches 7.4 Works in partnership to enable health promotion action
<b>8. EVALUATION AND EVIDENCE</b>	8.1 Critically appraises information to support strategic directions 8.2 Plans an evaluation to assess the value of a program, policy, practice, or intervention 8.3 Involves stakeholders in the evaluation process 8.4 Supports the conduct of an evaluation 8.5 Disseminates the results of an evaluation to influence policy and practice

<p><b>9. CULTURAL COMPETENCE &amp; ABORIGINAL HEALTH</b></p>	<p>9.1 Manage one's own cultural competence development  9.2 Communicate effectively with people of other cultures  9.3 Identify and act on cultural bias within health care services and other organisations  9.4 Plan, analyse, research, and evaluate public health issues in a culturally competent manner  9.5 Develop and implement policy, proposals, and programs from a culturally competent perspective  9.6 Establish effective cross-cultural partnerships to achieve improved public health outcomes  9.7 Contribute effectively to a culturally diverse team  9.8 Analyse public health issues based on the perspective, rights, and status of Aboriginal and Torres Strait Islander peoples  9.9 Advise on public health issues for Aboriginal and Torres Strait Islander peoples  9.10 Work in partnership with Aboriginal and Torres Strait Islander peoples  9.11 Advise on the public health issues affecting ethnic minorities in Australia and New Zealand  9.12 Work in partnership with ethnic minorities</p>
<p><b>10. HEALTH SYSTEM FINANCING AND ECONOMICS.</b></p> <p><i>In the NSW PHOTP this competency is addressed through completion of a module of learning delivered and assessed externally by the George Institute. Assessment includes participation in a workshop, and completion of a project and written assignment.</i></p>	<p>10.1 Understands Australian and WA health system funding models  10.2 Considers the balance between equity, cost, efficiency, and effectiveness when allocating and using resources  10.3 Appreciates how economics fits into a multi-disciplinary analysis of population health problems  10.4 Applies economic principles to appraise economic evaluations relevant to population health issues</p>

## Appendix Curriculum Competency Areas and Performance Criteria

Adapted from New South Wales Public Health Training Program (PHTP) and Australasian Faculty of Public Health Medicine (AFPHEM) Advanced Training Curriculum.

1. PROFESSIONAL PRACTICE	
Competency Element	Performance Criteria
<b>1.1 Actively participates in the Public Health Officer Training Program</b>	<ul style="list-style-type: none"> <li>i. Demonstrates commitment to competency-based training</li> <li>ii. Works with supervisors and Training Program staff to complete learning contracts and assessment activities</li> <li>iii. Actively supports learning and development activities</li> <li>iv. Participates in all off-the-job training sessions that are designated as mandatory</li> <li>v. Communicates through Training Program management concerning employment related issues</li> <li>vi. Regularly reports to supervisors about work plans and outcomes</li> <li>vii. Supports quality improvement activities associated with the Training Program</li> </ul>
<b>1.2 Demonstrates an understanding of the Australian and WA health systems</b>	<ul style="list-style-type: none"> <li>i. Demonstrates an understanding of health systems in Australia and WA and the impact on own work area</li> <li>ii. Demonstrates awareness of the strategic directions of national, state and local governments relevant to different areas of work</li> <li>iii. Organises work effectively based on an understanding of national, state and local health system structures and processes</li> <li>iv. Responds effectively to changes in organisational requirements</li> </ul>
<b>1.3 Works effectively with different population groups</b>	<ul style="list-style-type: none"> <li>i. Recognises the role of history, culture and social conditions that affect the health of Aboriginal people and other populations</li> <li>ii. Applies current guidelines with respect to working with people from diverse population groups, and when managing data about these groups</li> <li>iii. Actively engages with people from diverse population groups to gather information or implement strategies</li> <li>iv. Continually reflects, seeks guidance and adapts ways of working in order to address the cultural dimensions of a problem</li> <li>v. Demonstrates commitment to addressing health inequalities</li> </ul>
<b>1.4 Demonstrates ethical approaches in population health practice</b>	<ul style="list-style-type: none"> <li>i. Consistently identifies ethical issues within population health practice</li> <li>ii. Identifies and responds to ethical implications of public health decisions</li> <li>iii. Consistently applies the core values of WA Health in professional conduct</li> <li>iv. Treats people at all levels of the organisation with dignity and respect</li> </ul>
<b>1.5 Consults with stakeholders in a range of settings</b>	<ul style="list-style-type: none"> <li>i. Plans for consultation in public health practice</li> <li>ii. Identifies and establishes trust with stakeholders and works to understand their needs</li> <li>iii. Interviews stakeholders to gather evidence</li> <li>iv. Organises and documents the outcomes of consultations</li> <li>v. Conveys the perspective of a range of stakeholders within the context of other evidence</li> </ul>

<b>1.6 Prepares reports and articles to a standard acceptable for publication</b>	<ul style="list-style-type: none"> <li>i. Writes concisely using a logical structure to explain concepts and develop rationale</li> <li>ii. Writes recommendations based on a comprehensive understanding of a subject</li> <li>iii. Understands and applies appropriate referencing systems</li> <li>iv. Produces articles in peer review journals to inform the public health community</li> <li>v. Produces high-quality reports in an appropriate format for the intended audience and purpose</li> </ul>
<b>1.7 Provides timely, high- level advice including briefings and government correspondence</b>	<ul style="list-style-type: none"> <li>i. Prepares high-quality briefings and government correspondence</li> <li>ii. Demonstrates awareness of current factors and likely consequences that might impact on decision-making</li> <li>iii. Adheres to organisational sign-off processes for written work</li> <li>iv. Uses appropriate systems to track briefings and government correspondence</li> <li>v. Understands the role of the media and its interface with public health policy and practice</li> </ul>
<b>1.8 Presents in a range of formal settings including executive-level meetings</b>	<ul style="list-style-type: none"> <li>i. Develops presentations suitable for a range of audiences and settings</li> <li>ii. Logically presents information and checks for understanding</li> <li>iii. Listens to counter arguments, and provides effective responses with confidence and expertise</li> <li>iv. Communicates clearly to promote effective collaboration across health and other sectors</li> </ul>
<b>1.9 Uses current and emerging technology to support public health practice</b>	<ul style="list-style-type: none"> <li>i. Applies a detailed knowledge of technology relevant to the work area, including on-line collaborative tools</li> <li>ii. Uses a broad range of applications at an advanced level</li> <li>iii. Demonstrates uptake of appropriate information and communications technology (ICT) developments</li> <li>iv. Implements appropriate ICT systems to support public health work</li> </ul>

## 2. MANAGEMENT AND LEADERSHIP\*

Competency Element	Performance Criteria
<b>2.1 Supports the development and implementation of strategic or operational plans</b>	<ul style="list-style-type: none"> <li>i. Identifies the role of strategic or operational plans in shaping systems, driving innovation and outcomes</li> <li>ii. Contributes to the development of a strategic or operational plan</li> <li>iii. Applies systems and processes to support the implementation of strategic or operational plans</li> <li>iv. Actively consults with others affected by the implementation of strategic or operational plans</li> <li>v. Identifies barriers that may affect the uptake of plans, and proposes strategies to overcome these</li> </ul>
<b>2.2 Manages and leads a project</b>	<ul style="list-style-type: none"> <li>i. Understands the governance requirements of the project, and of the health system</li> <li>ii. Develops a project plan which documents a systematic, innovative and evidence-informed approach</li> <li>iii. Promotes teamwork and the achievement of common purpose</li> <li>iv. Understands and reinforces the roles of different team members</li> <li>v. Leads processes and influences project outcomes</li> <li>vi. Manages and negotiates conflict to achieve project outcomes</li> <li>vii. Meets quality and time requirements related to the project</li> </ul>
<b>2.3 Supports procurement processes, including the requirements and constraints of contract negotiation</b>	<ul style="list-style-type: none"> <li>i. Liaises with relevant people about managing assets and human resources</li> <li>ii. Develops a business case or specifications for a procurement process</li> <li>iii. Monitors the implementation and outcomes of a procurement process</li> <li>iv. Supports the development of contracts for service, specifying service and performance measures</li> <li>v. Supports the implementation of a contract or service agreement</li> </ul>
<b>2.4 Understands the financial management of projects or activities</b>	<ul style="list-style-type: none"> <li>i. Demonstrates an understanding of financial planning, including funding source, allocations, and reporting requirements</li> <li>ii. Maintains current knowledge of government business processes and initiatives in financial management</li> <li>iii. Supports the application of tools and guidelines to financial management</li> <li>iv. Demonstrates awareness of the implications of funding arrangements</li> </ul>

\* Management involves the effective and efficient coordination of people and other resources to meet organisational objectives. In the context of the Training Program, leadership involves leading the self, engaging others, shaping systems, driving innovation and achieving outcomes. Leading the self involves taking ownership and responsibility for work and professional conduct.

## 3. EPIDEMIOLOGY

Competency Element	Performance Criteria
<b>3.1 Applies epidemiological principles and methods to study design</b>	<ul style="list-style-type: none"> <li>i. Assesses the strength of epidemiological evidence concerning the area of work</li> <li>ii. Documents a comprehensive literature review which helps define epidemiological questions</li> <li>iii. Considers the uses and limitations of different epidemiological methods to answer questions</li> <li>iv. Formulates study aims and hypotheses based on a research question</li> <li>v. Selects and rationalises an appropriate study design for specific questions</li> <li>vi. Identifies methodological approaches, including research protocols and ethics requirements</li> </ul>

<b>3.2 Manages existing or new data collections</b>	<ul style="list-style-type: none"> <li>i. Identifies existing data sources, their strengths and limitations</li> <li>ii. Identifies the process for data collection /data extraction /data linking or other methods as appropriate</li> <li>iii. Designs a survey to collect data in consultation with others</li> <li>iv. Applies appropriate database designs to manage information</li> <li>v. Ensures that appropriate quality control mechanisms are used to protect the integrity of data collections</li> <li>vi. Ensures ethical and confidentiality requirements related to managing data are met</li> </ul>
<b>3.3 Analyses epidemiological data</b>	<ul style="list-style-type: none"> <li>i. Consults senior staff concerning statistical methods</li> <li>ii. Cleans and prepares data for analysis</li> <li>iii. Uses appropriate statistical packages and methods appropriate to the question/s</li> <li>iv. Calculates epidemiological measures (e.g. odds ratios, relative risks, and crude and standardised rates)</li> <li>v. Demonstrates understanding of a range of epidemiological methods</li> <li>vi. Conducts complex statistical analysis, where required</li> <li>vii. Analyses survey data taking into account the sampling frame</li> </ul>
<b>3.4 Establishes, evaluates, or uses monitoring or surveillance systems</b>	<ul style="list-style-type: none"> <li>i. Demonstrates knowledge of the structure and function of a monitoring or surveillance system</li> <li>ii. Defines how a monitoring or surveillance system operates e.g. the population under surveillance, information to be collected</li> <li>iii. Examines the strengths and limitations of data related to a monitoring or surveillance system</li> <li>iv. Carries out data analysis for monitoring or surveillance purposes</li> <li>v. Rationalises the establishment of new monitoring or surveillance systems</li> <li>vi. Documents the results of the establishment or evaluation of a monitoring or surveillance system</li> </ul>
<b>3.5 Disseminates epidemiological findings</b>	<ul style="list-style-type: none"> <li>i. Presents epidemiological data, explaining the methods, results and their implications</li> <li>ii. Outlines the strengths and limitations of epidemiological evidence</li> <li>iii. Writes reports that include the presentation and interpretation of epidemiological results</li> <li>iv. Submits epidemiological work for publication in a peer-reviewed journal</li> </ul>
<b>3.6 Uses qualitative methods in conjunction with epidemiological to investigate public health issues</b>	<ul style="list-style-type: none"> <li>i. Chooses suitable qualitative methods (e.g. in-depth interviewing, focus groups, participant observation).</li> <li>ii. Chooses suitable sampling and collecting.</li> <li>iii. Manages, analyses and interprets qualitative data</li> </ul>

## 4. COMMUNICABLE DISEASES

Competency Element	Performance Criteria
<b>4.1 Appraises evidence concerning communicable diseases and their control</b>	<ul style="list-style-type: none"> <li>i. Conducts a comprehensive review of the grey and peer-reviewed literature</li> <li>ii. Consults stakeholders to gain perspectives and appraise policy directions</li> <li>iii. Describes tools and processes related to the surveillance and control of communicable disease including, where relevant, the national immunisation program</li> <li>iv. Interprets the findings of an evidence appraisal, and provides recommendations</li> <li>v. Summarises an evidence appraisal in a presentation and/or a report</li> </ul>
<b>4.2 Supports the accurate surveillance of communicable diseases</b>	<ul style="list-style-type: none"> <li>i. Understands the role of legislation supporting surveillance and public health response</li> <li>ii. Describes the types of data used to monitor communicable diseases</li> <li>iii. Enters data into and interrogates relevant information and surveillance systems</li> <li>iv. Critically reviews the strengths and limitations of the data for supporting decision-making</li> <li>v. Understands the role of different levels of surveillance e.g. active versus passive</li> </ul>
<b>4.3 Supports communicable disease outbreak responses</b>	<ul style="list-style-type: none"> <li>i. Uses theory to define what constitutes an outbreak</li> <li>ii. Describes the public health responsibilities in the management of outbreaks</li> <li>iii. Recognises the effect of outbreak situations on the public and institutions</li> <li>iv. Describes the steps in an outbreak investigation</li> <li>v. Works with a range of professional groups, across different sectors, involved in outbreak investigations</li> <li>vi. Supports strategies for informing the public about outbreaks</li> <li>vii. Applies appropriate epidemiological methods to support outbreak investigation</li> <li>viii. Documents an outbreak investigation in writing, where it is considered important to inform future practice</li> </ul>
<b>4.4 Works collaboratively to control communicable diseases</b>	<ul style="list-style-type: none"> <li>i. Describes the organisation of communicable disease control in WA and across Australia</li> <li>ii. Understands the processes underpinning the control of local, state-wide, national and international outbreaks</li> <li>iii. Uses appropriate communication skills to facilitate inter-sectoral action for communicable disease control</li> <li>iv. Works with other sectors to consider appropriate control strategies</li> <li>v. Supports the implementation of appropriate control strategies, including immunisation</li> <li>vi. Completes required training to support health system roles in cases requiring workforce surge</li> </ul>



## 5. RISK ASSESSMENT AND MANAGEMENT, INCLUDING EMERGENCY MANAGEMENT

Competency Element	Performance Criteria
<b>5.1 Identifies potential or existing hazards that relate to life, health or the environment</b>	<ul style="list-style-type: none"> <li>i. Defines what constitutes a hazard to life, health or the environment</li> <li>ii. Uses evidence to identify the potential health-related outcomes of different levels of exposure to the hazard</li> <li>iii. Considers the population-at-risk relevant to the scenario under investigation</li> <li>iv. Identifies stakeholders and researches their perspectives</li> <li>v. Works with advisory groups that have expertise in the area</li> </ul>
<b>5.2 Assesses the health-related risk to the population</b>	<ul style="list-style-type: none"> <li>i. Understands the principles of health-related risk assessment with respect to the hazard</li> <li>ii. Applies relevant tools and guidelines to support risk assessment processes in the at-risk population</li> <li>iii. Identifies important contextual influences on the risk</li> <li>iv. Assesses the level of public interest/concern</li> <li>v. Consider what is 'acceptable risk' and the underpinning values</li> </ul>
<b>5.3 Supports the management of health-related risk</b>	<ul style="list-style-type: none"> <li>i. Completes required training to understand relevant emergency management frameworks, incident control systems and the role of other agencies in different emergency scenarios</li> <li>ii. Understands the need for and process of increasing workforce capacity in response to significant public health incidents</li> <li>iii. Identifies existing legislation, policies, infrastructure and programs across all sectors intended to manage the risk</li> <li>iv. Identifies options for managing the risk with other sectors and the community</li> <li>v. Works with other sectors to achieve health outcomes through implementing legislation, policy, programs or establishing infrastructure</li> <li>vi. Evaluates the outcomes of interventions including costs</li> </ul>
<b>5.4 Communicates the risk to inform the organisation, the public and stakeholders</b>	<ul style="list-style-type: none"> <li>i. Assists the development of strategies for informing the public, including the timing of information</li> <li>ii. Develops material to inform stakeholders (e.g. briefings and government correspondence, press releases, information kits)</li> <li>iii. Documents the outcomes of the risk assessment process to inform the organisation</li> <li>iv. Develops recommendations to inform legislation, policy and practice where relevant</li> </ul>

## 6. POLICY\*\*

Competency Element	Performance Criteria
<b>6.1 Demonstrates an understanding of the role of public policy in promoting the health of the population</b>	<ul style="list-style-type: none"><li>i. Recognises how public policy influences the health of populations</li><li>ii. Understands the steps involved in health policy development</li><li>iii. Engages stakeholders in healthy public policy development</li><li>iv. Describes the role of regulatory approaches within the health sector and wider public arena</li><li>v. Recognises how health policy addresses the needs of population sub-groups and addresses health inequities</li></ul>
<b>6.2 Reviews current policy to inform future policy and practice</b>	<ul style="list-style-type: none"><li>i. Identifies gaps between current policy and practice</li><li>ii. Interprets data and legislation relevant to current policy to evaluate the need for new approaches</li><li>iii. Clarifies the potential impact and legal implications of new or updated policy, in consultation with others</li><li>iv. Uses a range of evidence to inform policy directions, including assessing community and industry needs</li><li>v. Communicates the findings of a policy review to inform future policy and practice</li></ul>
<b>6.3 Contributes to the development of policy or guidelines</b>	<ul style="list-style-type: none"><li>i. Works with advisory or reference groups to develop policy</li><li>ii. Monitors policy development according to timelines and highlights ongoing work</li><li>iii. Identifies barriers and enablers to policy implementation</li><li>iv. Considers the changing perspectives of the organisation and stakeholders</li><li>v. Checks assumptions and investigates problems and facts</li></ul>
<b>6.4 Implements a policy or guideline</b>	<ul style="list-style-type: none"><li>i. Applies or develops a policy implementation plan</li><li>ii. Regularly communicates information supporting the implementation of a policy or guideline with key audience groups</li><li>iii. Seeks feedback from relevant stakeholders, promoting engagement and adoption of a policy</li><li>iv. Identifies and facilitates key strategies to enable the successful implementation of a policy or guideline</li></ul>

\*\* Policy refers to decisions, plans, and actions that are undertaken to achieve specific objectives.

## 7. HEALTH PROMOTION AND PREVENTION

Competency Element	Performance Criteria
<b>7.1 Demonstrates an understanding of health promotion principles, methods and settings</b>	<ul style="list-style-type: none"> <li>i. Understands health promotion principles, theories and methods that influence population health in different contexts</li> <li>ii. Identifies health promotion methods that address health inequalities or target sub-populations</li> <li>iii. Understands the role of WA, inter-jurisdictional and national agencies in regulating and promoting the health of populations</li> </ul>
<b>7.2 Analyses an issue to inform the development of prevention or health promotion policy or programs considering the determinants of health</b>	<ul style="list-style-type: none"> <li>i. Critically appraises a health issue, using appropriate methods and data sources</li> <li>ii. Reviews evidence of effectiveness of strategies to address health issues from a prevention perspective</li> <li>iii. Identifies options for intervention and assesses feasibility for implementation</li> <li>iv. Makes recommendations for intervention, setting out the rationale to support this position</li> </ul>
<b>7.3 Supports implementation of evidence-informed prevention and health promotion approaches</b>	<ul style="list-style-type: none"> <li>i. Supports the mobilisation of resources (financial and human) to implement prevention and health promotion approaches</li> <li>ii. Supports governance of the prevention or health promotion initiative</li> <li>iii. Monitors the implementation process, using performance indicators to measure progress and impact</li> <li>iv. Identifies and manages risk, benefits and priorities of the organisation to deliver effective results</li> </ul>
<b>7.4 Works in partnership to enable health promotion action</b>	<ul style="list-style-type: none"> <li>i. Identifies relevant stakeholders and partners and their interests/perspectives on an initiative</li> <li>ii. Enables the participation of stakeholders and partners in planning, implementation and evaluation</li> <li>iii. Seeks feedback from stakeholders and partners to inform ongoing implementation</li> <li>iv. Communicates progress and outcomes to stakeholders and partners</li> </ul>

## 8. EVALUATION AND EVIDENCE

Competency Element	Performance Criteria
<b>8.1 Critically appraises information to support strategic directions</b>	<ul style="list-style-type: none"> <li>i. Appraises evidence to support strategic directions, e.g. commissioning or conducting reviews of evidence</li> <li>ii. Checks assumptions and systematically investigates problems and facts</li> <li>iii. Considers problems from the perspective of other parties to ensure solutions are robust</li> <li>iv. Applies evidence to population and public health planning and research proposals</li> <li>v. Uses evidence to develop rationale for public health decisions</li> <li>vi. Considers the strengths and limitations of different types of evidence</li> </ul>

<b>8.2 Plans an evaluation to assess the value of a program, policy, practice or intervention</b>	<ul style="list-style-type: none"> <li>i. Defines the aim and scope of the evaluation</li> <li>ii. Determines the needs of the intended audience</li> <li>iii. Develops an evaluation framework that aligns with the program logic</li> <li>iv. Formulates evaluation questions in consultation with stakeholders</li> <li>v. Considers the strengths and limitations of available information sources</li> <li>vi. Plans methods which enable comparisons to assess value, e.g. comparison groups, before and after time series</li> </ul>
<b>8.3 Involves stakeholders in the evaluation process</b>	<ul style="list-style-type: none"> <li>i. Identifies key stakeholders in the evaluation</li> <li>ii. Seeks input on the boundaries and dimensions of the evaluation</li> <li>iii. Clarifies with stakeholders, the implications of different approaches and outcomes related to the evaluation</li> <li>iv. Involves stakeholders in interpretation and dissemination of results</li> <li>v. Involves those affected by the evaluation outcome throughout the process e.g. consumers, consumer organisations</li> </ul>
<b>8.4 Supports the conduct of an evaluation</b>	<ul style="list-style-type: none"> <li>i. Supports the management of resources to conduct an evaluation (human and financial)</li> <li>ii. Manages collection of qualitative and quantitative data including: <ul style="list-style-type: none"> <li>a. Existing datasets</li> <li>b. Survey data</li> <li>c. Document and discourse analysis</li> <li>d. Interviews</li> <li>e. Focus groups</li> <li>f. Observational methods</li> </ul> </li> <li>iii. Regularly consults with stakeholders to help inform and adapt the approach according to arising needs</li> </ul>
<b>8.5 Disseminates the results of an evaluation to influence policy and practice</b>	<ul style="list-style-type: none"> <li>i. Documents the evaluation process and outcomes so it is accessible to the relevant audience/s</li> <li>ii. Develops and documents recommendations concerning evaluation outcomes (including clear rationale) in consultation with senior staff</li> <li>iii. Analyses the implications of the recommendations</li> <li>iv. Supports the release of evaluation findings through appropriate channels such as briefings, feedback sessions, conference papers, presentations and publications</li> </ul>

## 9. CULTURAL COMPETENCE AND ABORIGINAL HEALTH

Competency Element	Performance Criteria
<b>9.1 Manage one's own cultural competence development</b>	<ul style="list-style-type: none"> <li>i. Understands key concepts and stages in developing cultural competence</li> <li>ii. Reflects on one's own cultural identity and critically assess one's own development needs</li> <li>iii. Seeks feedbacks on performance from community sources and knowledgeable persons</li> <li>iv. Implements processes to maintain and improve one's cultural competence.</li> </ul>
<b>9.2 Communicate effectively with people of other cultures</b>	<ul style="list-style-type: none"> <li>i. Understands cross cultural communication and the barriers that may limit this</li> <li>ii. Communicates and engage effectively with people of different cultural backgrounds</li> <li>iii. Uses effective written and oral communications to diverse cultural groups and settings</li> <li>iv. Shows respect in interactions with people of other cultures</li> <li>v. Uses interpreters and translators when appropriate.</li> </ul>

<b>9.3 Identify and act on cultural bias within health care services and other organisations</b>	<ul style="list-style-type: none"> <li>i. Understands institutional discrimination and its impact</li> <li>ii. Understands the principles of conducting a cultural audit</li> <li>iii. Challenges the cultural bias of individual colleagues and systematic bias within health care services and other organisations.</li> </ul>
<b>9.4 Plan, analyse, research and evaluate public health issues in a culturally competent manner</b>	<ul style="list-style-type: none"> <li>i. Uses appropriate consumer and community participation strategies</li> <li>ii. Selects suitable research methods and design effective search and research strategies</li> <li>iii. Undertakes rigorous ethical processes and methodologies, acceptable to the population under study</li> <li>iv. Collects ethnicity and cultural identity data in appropriate ways</li> <li>v. Presents results meaningfully for a range of cultural groups</li> <li>vi. Supports conclusions with data from both scientific and cultural sources.</li> </ul>
<b>9.5 Develop and implement policy, proposals and programs from a culturally competent perspective</b>	<ul style="list-style-type: none"> <li>i. Understands methods for assessing policy from historical, cultural and inequalities perspectives</li> <li>ii. Engages appropriately with the community for policy development and evaluation</li> <li>iii. Understands the need for intersectoral and cross-jurisdictional policies</li> <li>iv. Promotes strategies to reduce health inequalities relating to cultural groups</li> <li>v. Works collaboratively with researchers, policy makers and experts from other cultural groups</li> <li>vi. Uses culturally appropriate and relevant health promotion strategies to achieve health gain for these groups</li> <li>vii. Uses processes and protocols that are culturally appropriate and uphold self-determination in providing services to other cultures.</li> </ul>
<b>9.6 Establish effective cross-cultural partnerships to achieve improved public health outcomes</b>	<ul style="list-style-type: none"> <li>i. Understands culture as a determinant of health</li> <li>ii. Recognises how policy and practices of dominant cultures influence the health of other groups</li> <li>iii. Identifies values and needs of nondominant cultural groups</li> <li>iv. Uses appropriate individuals, organisations and representative networks to seek information and advice when working with other cultural groups.</li> </ul>
<b>9.7 Contribute effectively to culturally diverse team</b>	<ul style="list-style-type: none"> <li>i. Understands the impact of culture on behavior</li> <li>ii. Uses cross cultural communication skills</li> <li>iii. Manages culturally diverse teams effectively</li> <li>iv. Advises colleagues on nondiscriminatory work practices and advocate for change when discriminatory work practices are displayed</li> <li>v. Ensures colleagues treat one another with courtesy, fairness and respect.</li> </ul>
<b>9.8 Analyse public health issues based on the perspective, rights and status of Aboriginal and Torres Strait Islander peoples</b>	<ul style="list-style-type: none"> <li>i. Understands the rights of Aboriginal and Torres Strait Islander peoples</li> <li>ii. Understands the multiple determinants of Aboriginal and Torres Strait Islander health (spiritual, cultural, social, psychological, physical, historical and political)</li> <li>iii. Understands cultural respect in health service and research</li> <li>iv. Uses appropriate engagement processes to assist in policy development, research, service planning and delivery</li> <li>v. Actively seeks opportunities to address inequalities in health outcomes for Aboriginal and Torres Strait Islander peoples to eliminate institutional racism</li> </ul>

<b>9.9 Advise on public health issues for Aboriginal and Torres Strait Islander peoples</b>	<ul style="list-style-type: none"> <li>i. Appreciates the diversity of Aboriginal and Torres Strait Islander peoples' cultural values, beliefs, practices and models of health and healing</li> <li>ii. Understands key demographic trends in Aboriginal and Torres Strait Islander peoples</li> <li>iii. Understands key Aboriginal and Torres Strait Islander health challenges</li> <li>iv. Understands inequalities in Aboriginal and Torres Strait Islander health and underlying causes; the role that western health services have played in Aboriginal and Torres Strait Islander health development since first European contact.</li> </ul>
<b>9.10 Work in partnership with Aboriginal and Torres Strait Islander peoples</b>	<ul style="list-style-type: none"> <li>i. Engages effectively with Aboriginal and Torres Strait Islander peoples, Aboriginal and Torres Strait Islander communities and Aboriginal and Torres Strait Islander health providers (includes Aboriginal health workers)</li> <li>ii. Demonstrates insight into the importance of appropriate ways of working</li> <li>iii. Designs, implement and evaluate interventions with Aboriginal and Torres Strait Islander clients, providers, policy makers and researchers</li> <li>iv. Networks with Aboriginal and Torres Strait Islander peoples using culturally appropriate processes and protocols</li> <li>v. Respects correct pronunciation, spelling and titles and seek direction in these</li> <li>vi. Makes available information understandable and relevant to Aboriginal and Torres Strait Islander peoples</li> </ul>
<b>9.11 Advise on the public health issues affecting ethnic minorities in Australia and New Zealand</b>	<ul style="list-style-type: none"> <li>i. Understands historic, social and economic factors affecting ethnic minorities</li> <li>ii. Understands the impact of colonisation on Indigenous peoples, acculturation and migration, cultural practices and values of ethnic minorities that affect their health</li> <li>iii. Understands the diversity that exists within and between ethnic minorities</li> <li>iv. Understands sources of health information about ethnic minorities and key demographic trends of these populations</li> <li>v. Understands the key health challenges and inequalities in health and the key issues underpinning these.</li> </ul>
<b>9.12 Work in partnership with ethnic minorities</b>	<ul style="list-style-type: none"> <li>i. Uses appropriate individuals, organisations and representative networks to seek information and advice when working with ethnic minorities</li> <li>ii. Uses culturally appropriate processes and protocols in providing services to ethnic minorities</li> <li>iii. Works with researchers, policy makers and other experts to achieve health gain for ethnic minorities</li> <li>iv. Designs, implement and evaluate interventions with these communities, providers, policy makers and researchers, and network with these groups.</li> </ul>

## 10. HEALTH SYSTEM FINANCING AND ECONOMICS

Competency Element	Performance Criteria
<b>10.1 Understands Australian and WA health system funding models</b>	<ul style="list-style-type: none"> <li>i. Demonstrates awareness of overarching funding models used in the Australian and WA health systems</li> <li>ii. Identifies the tools, structures and processes required to ensure accountability for funding</li> <li>iii. Describes funding models for population health in WA</li> <li>iv. Understands the influence of fiscal policy on the distribution of population health resources across WA</li> </ul>
<b>10.2 Considers the balance between equity, cost, efficiency and effectiveness when allocating and using resources</b>	<ul style="list-style-type: none"> <li>i. Identifies key issues in costing, measuring and valuing benefits in health, including whose values to consider in economic analyses of population health issues</li> <li>ii. Discusses the ways that health equity can be analysed</li> <li>iii. Discusses the balance between equity, cost, efficiency and effectiveness</li> <li>iv. Discusses the forces influencing decisions regarding resource allocation in health</li> </ul>
<b>10.3 Appreciates how economics fits into multi-disciplinary analysis of population health problems</b>	<ul style="list-style-type: none"> <li>i. Identifies the different types of economic evaluation and the situations where each may be used: costing, cost minimisation analysis, cost effectiveness analysis, cost utility analysis, cost benefit analysis</li> <li>ii. Considers the appropriate situations in which to use economic analysis</li> <li>iii. Understands how economic data can be used to inform priority setting in health</li> <li>iv. Recognises how achieving the health of the population can conflict with maximising the health of individuals</li> <li>v. Understands the role of incentives in driving public health policy (e.g. taxes to discourage unhealthy food consumption)</li> </ul>
<b>10.4 Applies economic principles to appraise economic evaluations relevant to population health issues</b>	<ul style="list-style-type: none"> <li>i. Recognises the key steps in critically appraising economic evaluations</li> <li>ii. Explains the principles of microeconomics i.e. efficiency, opportunity cost, the margin, discounting and priority setting in a population health context</li> <li>iii. Describes common health status measures including quality and disability adjusted life years and willingness-to-pay</li> <li>iv. Prepares a report interpreting an economic evaluation</li> </ul>

**This document can be made available in alternative formats on request for a person with disability.**

© Department of Health 2021

Copyright to this material is vested in the State of Western Australia unless otherwise indicated. Apart from any fair dealing for the purposes of private study, research, criticism or review, as permitted under the provisions of the *Copyright Act 1968*, no part may be reproduced or re-used for any purposes whatsoever without written permission of the State of Western Australia.